WHY THE EURO CRISIS THREATENS THE EUROPEAN SINGLE MARKET

Sebastian Dullien

EUROPEAN COUNCIL ON FOREIGN RELATIONS ecfr.eu

SUMMARY

Twenty years after the Single European Act was signed, the European single market is under threat. Even if a break-up of the single currency is averted, the euro crisis has already subtly altered the single market and greatly changed the prospects for its future. In fact, no matter how the euro crisis plays out, the single market will never be the same as it was during the carefree years of the 2000s. Each of the three likely basic scenarios for how the euro crisis might develop would adversely affect the single market to a different extent and in different ways.

A full break-up of the eurozone has the potential to shatter the single market beyond recognition and threaten the Schengen agreement. A muddling-through scenario in which the current crisis is contained within the single currency's existing governance structures and with its existing instruments and only limited changes would reduce the depth of the single market. Even a positive scenario in which the eurozone solves the crisis by taking a great leap forward in terms of economic, fiscal and political integration would likely lead to the withdrawal of some countries such as the UK and thus shrink the single market. Businesses leaders across Europe are anxiously – and rightly – following news of the euro crisis: a break-up of the single currency would lead to huge macroeconomic disruptions, with a large expected drop in economic activity, a strong increase in unemployment, and potentially widespread bank failures. The shock waves would definitely not remain limited to the European Monetary Union (EMU) itself, but would also spread to the rest of the European Union, to the United States and Canada, and to emerging markets from China to India to Brazil. Countries such as Spain or Italy are simply too big to fail. In fact, a full break-up of the euro might dwarf the failure of Lehman Brothers in 2009.

However, regardless of whether or not such a nightmare scenario becomes a reality, the euro crisis has already subtly altered the European single market and greatly changed the prospects for its future. In fact, no matter how the euro crisis plays out, the single market will never be the same as it was during the carefree years of the 2000s. In any of the plausible outcomes of the euro crisis, the single market will emerge in a different, diminished shape – completely shattered, reduced in depth or reduced in size. While it can be argued that the set-up of the single market in the 2000s and gaps in oversight and regulatory framework helped fuel the economic imbalances that now haunt Europe, it is also clear that the transformation of the single market will entail serious costs.

To understand this proposition, we need to look at the various possible scenarios in more detail. At the moment, there are three likely basic scenarios for how the euro crisis might develop: first, a full break-up of the eurozone; second, a scenario in which the current crisis is contained within the single currency's existing governance structures and with its existing instruments; and third, a scenario in which the eurozone solves the crisis by taking a great leap forward in terms of economic, fiscal and political integration.

We also need to remember that the single market is far more than just the legal provisions framing it. The single market has been shaped just as much by the actions of business leaders across the EU. It is their decisions to engage in cross-border activities, cross-border marketing and crossborder production sharing that have brought the single market to life. In the past two decades, the EU has become a single market not just on paper but also in the daily lives of citizens and managers. The most visible achievement of the single market is the ability to make quick, hassle-free trips for business or pleasure; within the Schengen area there are no longer even passport controls. In fact, however, the less visible cross-border production networks that now span across western and central Europe are much more important. A significant and growing share of trade in most EU member states over the past decade has been made up of trade in parts and components – a sign of growing crossborder production networks. These cross-border networks have been important not only to increase the efficiency and competitiveness of the European manufacturing sector, but also to spread technological progress and hence increase productivity in economies of Europe that are catching up with the most advanced member states.

Euro break-up: a shattered single market

The worst-case scenario, obviously, would be a break-up of the euro. Such a scenario could begin with the withdrawal from the single currency of one or more members. Discussion so far has focused on a possible isolated exit by Greece, but it is far from clear whether an exit by one country can be contained or, on the other hand, whether in the process other countries would also be forced out of the euro. In the course of these events, it is very likely that the eurozone would up either completely fragmented or much reduced in size – that is, without Greece, Italy, Spain, Portugal and Ireland.

In such a scenario, Greece would at some point fail to service its debts – either because it cannot fulfill the conditions of its bailouts and the troika stops loan disbursement, or because new financing needs arise and the troika is unwilling to top up existing credit lines – and would default again. This would cut off Greek banks (which hold a large amount of their assets in Greek government bonds) from refinancing at the European Central Bank (ECB). The Greek government would then be faced with a choice: either reintroduce a national currency and recapitalise its banks through the printing press or accept a complete collapse of its banking system and a much deeper recession than it has so far experienced. The odds are that any sensible government faced with these options would choose to leave the eurozone.

However, since a reintroduction of the drachma would mean a redenomination of deposits in Greek banks into the new currency and thus a significant loss in the value of these deposits, a Greek euro exit could send shock waves through the eurozone. As soon as Italian or Spanish households learn that a euro in the bank can be quickly retransformed into a devalued national currency, a large capital flight towards Germany can be expected to set in. This would further increase liquidity pressure on banks in Spain and Italy. If the ECB is not willing to accept liquidity support of several trillion euros (or if the Bundesbank is not willing to accept a further increase in the TARGET2 balances of this magnitude), other governments might be faced with a similar choice as the Greek government and might ultimately decide to leave the euro as well.

The disintegration in the monetary arena would quickly lead to disintegration in other areas: the first obvious result of a break-up would be the reemergence of strong exchange rate fluctuations. As one of the reasons for introducing a new currency would be to be able to gain competitiveness by devaluation and the countries leaving the eurozone would almost certainly use their regained national power over their own central bank to stabilise their banking sectors and finance their budget deficits with the printing press, there could be initial devaluations of up to 50 percent or even more. Thus, such a development would thrust Europe back in time to the period of violent monetary and exchange rate instability of the 1970s - that is, before any of the arrangements that created at least partial exchange rate stability, such as the European Exchange Rate mechanism, in the 1980s and early 1990s. Moreover, cross-border finance would likely come to an almost complete standstill and costs for insuring against exchange rate risks would surge. Add to this the expected wave of bank failures and one would have to predict a sharp drop in private investment.

Such a development would disrupt the single market on two levels: the business level and the policy level. At the business level, the increased risks and costs of cross-border trade would lead to a reorientation in both production and sales activities towards domestic markets. Exchange rate stability is crucial, especially for cross-border investment and crossborder production networks, as hedging through financial markets usually is not feasible beyond a horizon of two years or so. Such a renationalisation of business activities would lead to less competitive pressure in all countries and in a number of markets for different goods and services with negative effects for innovation and productivity.

At the policy level, a sudden burst of competitiveness in countries that devalued their currencies and an increase of unemployment in the other countries would quickly cause accusations of unfair competition along the lines of the claims made by the US against China when it had fixed its exchange rate at a low value in the late 2000s. Calls for new non-tariffbarriers for trade, capital controls or new subsidies for ailing industries could be expected to follow soon. As the breakup of the eurozone would almost certainly entail balanceof-payments difficulties for at least some member states, a least some of these actions would even be legal under Article 144 of the Treaty on the Functioning of the European Union, which stipulates that EU member states may take unilateral action to protect their balance of payments even if these restrictions damage the single market.

Normally, one might hope that, together with the European Court of Justice (ECJ), the European Commission could protect the single market against these threats. However, in the break-up scenario, this hope will most likely be in vain. Under current EU law, it is not possible to leave the euro. Thus in order to leave, a country would have to either leave the EU altogether, violate EU law and hope that no one will take action, or seek a change to the European Treaties to accommodate economic realities. But each of these options would diminish the power of the Commission and the ECJ: the EU would no longer have jurisdiction over a country that left the EU altogether; an open and tolerated violation of EU law would undermine the legitimacy of the EU institutions; and a treaty change would create the impression that EU rules were open to alteration whenever opportune.

Moreover, the legitimacy and power of the European Commission stems to a large extent from the acceptance of its rulings at the national level. If, in a situation of largescale exchange rate fluctuations, deep recessions, record unemployment and a general feeling that member states were unfairly taking advantage of each other, national governments might be inclined to openly revolt against European Commission proposals and regulations and ECJ rulings. This would not only tie up resources that could otherwise have been used to push forward the single market, but might in the end also force the EU institutions to take a more cautious approach in enforcing the single market.

The Schengen agreement could also quickly come under pressure if the euro disintegrates. The deep recession following the disintegration of EMU would cause new flows of migrants from crisis countries to the rest of the EU. As unemployment would rise all over Europe, these migrants would not always be welcome in the countries to which they moved and might trigger a new wave of xenophobia. As we have seen in the past, this might be used by nationalist forces as an occasion to reinterpret, counteract or even pull out of the Schengen agreement and erect new barriers to the free movement of labour within the EU.

In short, a full-blown break-up of the euro has the potential to shatter the single market beyond recognition. Fortunately, such a full-blown break-up is not yet the most likely scenario – even though one should now attribute a non-trivial probability to such a catastrophic chain of events.

Muddling through: a shallower single market

The second-worst outcome of the euro crisis from the perspective of the future of the single market is a muddlingthrough scenario. In this scenario, there would be no strong move towards a fiscal union, but rather only partial fixes. Incremental steps towards greater integration and the existing rescue mechanisms would be able to stabilise interest rates on government bonds in the crisis countries at an elevated but not excessively high level. In such a scenario, economic growth would remain subdued in the eurozone over years and the euro periphery would experience only a very slow and sluggish recovery from its recession. This scenario could also include a sub-scenario in which a small country such as Greece leaves the euro but the fallout is contained and the other euro members remain in the monetary union.

In such a scenario, brutal exchange rate movements and outright attempts at beggar-thy-neighbour policies through nominal devaluations would be prevented. But there would still be dangers for the single market. In particular, the de facto disintegration in the markets for banking and other financial services that we have seen in recent months could be expected to continue. Already, banks across the eurozone have renationalised their business and cut back crossborder lending significantly. Over the medium term, this development will lead to a new fragmentation of financing conditions and financing costs along national borders.

This would have two effects. First, diminished competitive pressure would lead to less innovation in the quality and price of financial and payment services for companies and EU citizens. Second, it would drive a permanent wedge between financing costs in Germany, the Netherlands and Finland on the one hand and Spain, Italy and Greece on the other. As the journalist Paul Taylor puts it, "the bestmanaged Spanish or Italian banks or companies have to pay far more for loans, if they can get them, than their worstmanaged German or Dutch peers."1 For example, Spanish global firms like Santander whose operations are largely conducted outside Spain (only 13 percent of Santander's profits are earned in Spain) have to face higher borrowing costs than their European counterparts, thus negatively affecting their market position. Such a fragmentation of markets for banking services is not fair because it punishes companies for their location and not efficient because it cancels the benefits of free markets, which are supposed to reward the best companies and punish poorly managed ones. In addition, such a situation could lead to calls for government subsidies in countries with high financing costs to prevent de-industrialisation and potentially also

¹ Paul Taylor, "Signs are growing that Europe's economic and monetary union may be fragmenting faster than policymakers can repair it", Reuters, 9 July 2012, available at http://www.reuters.com/article/2012/07/09/us-eurozone-banking-policyidUSBRE86805N20120709

for protectionist measures by their peers in the north as all member states compete for market shares in a stagnating or even shrinking market.

Again, the European Commission and the ECJ are usually supposed to prevent such policies by member states, but they would face a number of dilemmas in this scenario. Prohibiting subsidies that clearly distort the single market is one thing, but prohibiting subsidies that are introduced to correct a market failure in other markets (in this case the market for banking and financing services) is another issue and would cause conflicts with member states governments.

The renationalisation of banking would also have another, more subtle consequence: as financing would become scarcer and more expensive in some countries, cross-border production sharing or outsourcing might become riskier and more expensive. Again, business could to a certain extent be expected to focus more on production in their home markets. As in the break-up scenario, though to a lesser extent, this would lower competitive pressure and reduce innovation in the single market.

The muddling-through scenario also poses threats to the Schengen agreement, albeit not as acute as the euro breakup scenario. Weak economic growth in Europe would mean an increase in unemployment and the long recession in the south would create new flows of migrants to the northern countries. Again, the danger is that this will be exploited by nationalist politicians to push for a rollback of the free movement of people within the EU.

Thus while the muddling-through scenario looks better than the full-blown break-up, it still entails significant damage to the single market. While the single market might (almost) retain its size and geographical coverage, it would be significantly shallower. This is especially tragic because, with politicians unwilling or unable to push strongly for a great leap forward in integration, this muddling-through scenario has long looked to be the most likely one.

Fiscal union: a smaller single market

The third scenario is economically the most promising for Europe. In this scenario, the leaders of the euro area actually take a great leap forward in terms of fiscal and economic policy integration. This would entail a fullfledged banking union with a restructuring/recapitalisation mechanism at the European level, centralised banking and financial supervision and oversight, at least some partial mutualisation of debt, a significant increase in the rescue capacities, for example by the ECB stepping up to its promises to intervene on a large scale in secondary bonds markets or granting a banking licence to the ESM, some transfer of revenue sources to the European level and the introduction of some inter-regional transfers to the European level to counter macroeconomic imbalances. To fulfill demands of the German constitution and the German constitutional court, such a leap of integration would have to come with stronger democratic legitimisation at the European level, either through a strengthened European Parliament or through the introduction of a new chamber made up from deputies from the national parliaments of eurozone countries.

In economic terms, such a move towards true federalism has the potential to end the euro crisis. Financing costs among countries would converge again once the risk of spillover from national banking crises to national budgets has been mitigated. Once it is clear that market sentiment alone cannot push interest rates to unsustainable levels and hence cannot lead to self-fulfilling speculation on a country's default any more, risk premiums on government bonds would fall. Lower interest rate payments would allow for a slower fiscal adjustment path and hence a quicker recovery from the current recession in the periphery. Returning business confidence would add to this trend. With the risk of a euro break-up off the table, cross-border financial flows would grow again. Overall, economic growth in the eurozone would be much stronger in the coming years, improving debt sustainability across Europe.

However, even this positive scenario entails risks for the single market and European integration. In principle, one could imagine taking many of the integration steps described above through enhanced cooperation among the eurozone countries – and therefore within the framework of a two-speed Europe. In practice, however, it is unlikely that such a two-speed Europe with a stronger integration of the banking and financial sector in the core will be viable without at least some of the other member states leaving the EU altogether.

The drive towards more coherent financial sector supervision in Europe after the fallout of the US subprime crisis 2008/9 has already created conflicts between a number of continental European governments and the British government, which has traditionally had a strong national interest in protecting its financial industry. The compromises made in the legislative process up to the end of 2011 meant that national supervisory authorities kept significant discretion in the regulation and oversight of their national financial institutions and the European authorities had limited power when it came to ordering national supervisors what to do.

The real banking union that eurozone leaders are now discussing would mean a much stronger centralisation of oversight – at least within the eurozone itself. However, a bank's risk can only be fully controlled if either of the counterparties' risk is also controlled or if exposure to a counterparty is limited. Thus, over time, there would be pressure by eurozone authorities to impose similar standards for non-euro EU banks as they do for eurozone banks. In fact, the recent proposals by the European Commission on the single supervisory mechanism (SSM) for financial institutions implicitly assume that EU member

www.ecfr.eu

states outside the eurozone will follow the rules set by the ECB. If member states such as the UK do not accept this, eurozone legislators might try to limit business with counterparties outside the eurozone. Unless the UK accepts the eurozone regulator's decisions, the markets for financial services would break up along currency lines. Both options would seriously alter the British cost-benefit calculation of its EU membership: accepting eurozone regulators' rulings would mean a loss of sovereignty in an important policy area; a fragmentation of the financial market at the eurozone's border would be against the British financial sector's business interests and make EU membership less attractive.

Another possible point of conflict is the plan by continental Europe to impose a financial transaction tax (FTT) and other bank levies to pay for the bank rescues now underway in the eurozone. If countries such as the UK did not participate, it would lead to losses in revenue, which could create political pressure for either compensatory payments or capital controls to prevent tax evasion. All this has the potential to turn public opinion in some non-euro countries even further against the EU and increase the risk of an exit from the EU. But even if such Euroscepticism can be contained, measures by eurozone countries would lead to a further fragmentation of financial markets between euro-ins and euro-outs.

Thus even in the best-case scenario the single market would suffer. Although it would not be shattered or become shallower, the likelihood of a withdrawal of one or several countries from the EU would increase and there will almost certainly a certain degree of disintegration in the financial and banking market along currency lines. In other words, deeper integration in the core would come with disintegration in the EU's periphery and shrink the single market. In other words, it might be the least bad rather than best - scenario. The UK might try to negotiate a relationship to the EU similar to that of Norway or Switzerland in order to remain part of the single market for goods. Moreover, one might even argue that the benefits of a more deeply integrated core single market compensate to a large degree for the costs of a geographically downsized single market. But this least bad scenario is not the most probable of the three.

The impact on the EU's standing in the world

Thus, 20 years after its inception, the outlook for the single market is not bright. This may have consequences for Europe's standing in the world. For years, people all around the world have admired the peaceful integration of Europe. In fact, a host of regional groups of countries from Asia over Africa to South America have actually tried to copy European integration when drawing up their own regional institutions and rules. Even if the latest step in European integration, the single currency, is now viewed with more scepticism around the world than it was before the crisis

began, the single market is still envied. But with cracks in the single market appearing, it too could lose some of its shine.

This will have important consequences for the EU's influence in global trade negotiations and international economic policy coordination. First, emerging markets will be less willing to accept advice from Europe if the general perception is that the old continent is unable to solve its own economic problems sufficiently. This will make it harder for Europe to pursue its interests in international institutions like the G20 or the International Monetary Fund (IMF). Second, it will be harder for the EU to negotiate preferential trade agreements and free trade agreements. If the single market is diminished in any of the three ways described above, getting access to it will become less attractive. Other countries around the world could therefore be less willing to make concessions in return for a trade agreement with the EU.

It is above all policymakers who can limit this fallout. A leap towards more integration at the core seems to be the least bad option for the single market, even if it risks being reduced in size and there is some disintegration at the fringe. Of course, safeguarding the single market is not the only objective for policymakers. They have to weigh the cost and benefits of different policy paths. But it is important that they do not deceive themselves and believe that the single market can be separated from the current euro issues. The euro has been a catalyst for many elements of the deep de facto economic integration of Europe that now exists. But conversely, the euro crisis has also hit the single market.

The potential cost of a shattered single market needs to be taken into account when deciding what to give up to save the euro – not only in terms of monetary costs but also in terms of national sovereignty. But this lesson is also important for the non-euro EU member states such as the UK: beyond the adverse short-term impact of the recession in the eurozone on the rest of the EU, there are potential long term costs of the current euro crisis for them. When deciding whether and how much they will contribute to eurozone bailouts, and how much of a two-speed Europe they are prepared to accept, they should take these costs into account.

Business leaders also have a role to play. They need to become more aware of the benefits the single market has brought them and of the risk the euro crisis entails for them. They need to clearly define their interests and then lobby vigorously for a solution to the crisis that will be conducive for their business activities. At times, they will need to step up and publicly support potentially unpopular steps towards closer integration. The single market has been a great project that has brought a large number of benefits to Europe, from better consumer choices to easier production sharing to a vast market for European firms to develop and test their products. Twenty years after the Single European Act that established this single market was signed, it now needs all the support Europe can collectively muster.

About the author

Sebastian Dullien is a Senior Policy Fellow at the European Council on Foreign Relations and a professor of International Economics at HTW Berlin, the University of Applied Sciences. From 2000 to 2007 he worked as a journalist for the *Financial Times Deutschland*, first as a leader writer and then on the economics desk. He writes a monthly column in the German magazine *Capital* and is a regular contributor to Spiegel Online. His publications for ECFR include *The long shadow of ordoliberalism: Germany's approach to the euro crisis* (with Ulrike Guérot, 2012).

Acknowledgements

This memo has benefited from ongoing discussions within the ECFR and with politicians, bankers and observers. Among the many with which the topic has been discussed, comments by Sony Kapoor, Mark Schieritz and Daniela Schwarzer proved especially useful. Inside the ECFR, comments and suggestions by Marco de Andreis, Olaf Boehnke, Ulrike Guérot, Mark Leonard, Thomas Klau and José Ignacio Torreblanca provided valuable insights and helped structure the argument. The ECFR team in London, in particular Alba Lamberti, Nicholas Walton and Alexia Gouttebroze, made the internal publication process swift and smooth. Hans Kundnani did a great job editing the piece and suggesting important additional angles otherwise underexposed in the original draft. Among members of the European Council on Foreign Relations are former prime ministers, presidents, European commissioners, current and former parliamentarians and ministers, public intellectuals, business leaders, activists and cultural figures from the EU member states and candidate countries.

Asger Aamund (Denmark) President and CEO, A. J. Aamund A/S and Chairman of Bavarian Nordic A/S

Urban Ahlin (Sweden) Deputy Chairman of the Foreign Affairs Committee and foreign policy spokesperson for the Social Democratic Party

Martti Ahtisaari (Finland) Chairman of the Board, Crisis Management Initiative; former President

Giuliano Amato (Italy) Former Prime Minister; Chairman, Scuola Superiore Sant'Anna; Chairman, Istituto della Enciclopedia Italiana Treccani; Chairman, Centro Studi Americani

Gustavo de Aristegui (Spain) Diplomat; former Member of Parliament

Viveca Ax:son Johnson (Sweden) Chairman of Nordstjernan AB

Gordon Bajnai (Hungary) Former Prime Minister

Dora Bakoyannis (Greece) Member of Parliament; former Foreign Minister

Leszek Balcerowicz (Poland) Professor of Economics at the Warsaw School of Economics; former Deputy Prime Minister

Lluís Bassets (Spain) Deputy Director, El País

Marek Belka (Poland) Governor, National Bank of Poland; former Prime Minister

Roland Berger (Germany) Founder and Honorary Chairman, Roland Berger Strategy Consultants GmbH

Erik Berglöf (Sweden) Chief Economist, European Bank for Reconstruction and Development

Jan Krzysztof Bielecki (Poland) Chairman, Prime Minister's Economic Council; former Prime Minister

Carl Bildt (Sweden) Foreign Minister

Henryka Bochniarz (Poland) President, Polish Confederation of Private Employers – Lewiatan

Svetoslav Bojilov (Bulgaria) Founder, Communitas Foundation and President of Venture Equity Bulgaria Itd.

Ingrid Bonde (Sweden) CFO & Deputy CEO, Vattenfall AB

Emma Bonino (Italy) Vice President of the Senate; former EU Commissioner

Stine Bosse (Denmark) Chairman and Non-Executive Board Member

Franziska Brantner (Germany) Member of the European Parliament

Han ten Broeke (The Netherlands) Member of Parliament and spokesperson for foreign affairs and defence John Bruton (Ireland) Former European Commission Ambassador to the USA; former Prime Minister (Taoiseach)

lan Buruma (The Netherlands) Writer and academic

Erhard Busek (Austria) Chairman of the Institute for the Danube and Central Europe

Jerzy Buzek (Poland) Member of the European Parliament; former President of the European Parliament; former Prime Minister

Gunilla Carlsson (Sweden) Minister for International Development Cooperation

Maria Livanos Cattaui (Switzerland) Former Secretary General of the International Chamber of Commerce

Ipek Cem Taha (Turkey) Director of Melak Investments/ Journalist

Carmen Chacón (Spain) Former Minister of Defence

Charles Clarke (United Kingdom) Visiting Professor of Politics, University of East Anglia; former Home Secretary

Nicola Clase (Sweden) Ambassador to the United Kingdom; former State Secretary

Daniel Cohn-Bendit (Germany) Member of the European Parliament

Robert Cooper (United Kingdom) Counsellor of the European External Action Service

Gerhard Cromme (Germany) Chairman of the Supervisory Board, ThyssenKrupp

Maria Cuffaro (Italy) Maria Cuffaro, Anchorwoman, TG3, RAI

Daniel Daianu (Romania) Professor of Economics, National School of Political and Administrative Studies (SNSPA); former Finance Minister

Massimo D'Alema (Italy) President, Italianieuropei Foundation; President, Foundation for European Progressive Studies; former Prime Minister and Foreign Minister

Marta Dassù (Italy) Under Secretary of State for Foreign Affairs

Ahmet Davutoglu (Turkey) Foreign Minister

Aleš Debeljak (Slovenia) Poet and Cultural Critic

Jean-Luc Dehaene (Belgium) Member of the European Parliament; former Prime Minister

Gianfranco Dell'Alba (Italy) Director, Confindustria Delegation to Brussels; former Member of the European Parliament

Pavol Demeš (Slovakia) Senior Transatlantic Fellow, German Marshall Fund of the United States (Bratislava)

Kemal Dervis (Turkey) Vice-President and Director of Global Economy and Development, Brookings.

Tibor Dessewffy (Hungary) President, DEMOS Hungary Hanzade Doğan Boyner (Turkey) Chair, Doğan Gazetecilik and Doğan On-line

Andrew Duff (United Kingdom) Member of the European Parliament

Mikuláš Dzurinda (Slovakia) Former Foreign Minister

Hans Eichel (Germany) Former Finance Minister

Rolf Ekeus (Sweden) Former Executive Chairman, United Nations Special Commission on Iraq; former OSCE High Commissioner on National Minorities; former Chairman Stockholm International Peace Research Institute, SIPRI

Uffe Ellemann-Jensen (Denmark) Chairman, Baltic Development Forum; former Foreign Minister

Steven Everts (The Netherlands) Adviser to the Vice President of the European Commission and EU High Representative for Foreign and Security Policy

Tanja Fajon (Slovenia) Member of the European Parliament

Gianfranco Fini (Italy) President, Chamber of Deputies; former Foreign Minister

Joschka Fischer (Germany) Former Foreign Minister and vice-Chancellor

Karin Forseke (Sweden/USA) Chairman, Alliance Trust Plc

Lykke Friis (Denmark) Member of Parliament; former Minister for Climate, Energy and Gender Equality

Jaime Gama (Portugal) Former Speaker of the Parliament; former Foreign Minister

Timothy Garton Ash (United Kingdom) Professor of European Studies, Oxford University

Carlos Gaspar (Portugal) Chairman of the Portuguese Institute of International Relations (IPRI)

Teresa Patricio Gouveia (Portugal) Trustee to the Board of the Calouste Gulbenkian Foundation; former Foreign Minister

Heather Grabbe (United Kingdom) Executive Director, Open Society Institute – Brussels

Charles Grant (United Kingdom) Director, Centre for European Reform

Jean-Marie Guéhenno (France) Deputy Joint Special Envoy of the United Nations and the League of Arab States on Syria.

Elisabeth Guigou (France) Member of Parliament and President of the Foreign Affairs Committee

Fernando Andresen Guimarães (Portugal) Head of the US and Canada Division, European External Action Service

Karl-Theodor zu Guttenberg (Germany) Former Defence Minister

István Gyarmati (Hungary) President and CEO, International Centre for Democratic Transition Hans Hækkerup (Denmark) Former Chairman, Defence Commission; former Defence Minister

Heidi Hautala (Finland) Minister for International Development

Sasha Havlicek (United Kingdom) Executive Director, Institute for Strategic Dialogue (ISD)

Connie Hedegaard (Denmark) Commissioner for Climate Action

Steven Heinz (Austria) Co-Founder & Co-Chairman, Lansdowne Partners Ltd

Annette Heuser (Germany) Executive Director, Bertelsmann Foundation Washington DC

Diego Hidalgo (Spain) Co-founder of Spanish newspaper El País; Founder and Honorary President, FRIDE

Jaap de Hoop Scheffer (The Netherlands) Former NATO Secretary General

Danuta Hübner (Poland) Member of the European Parliament; former European Commissioner

Anna Ibrisagic (Sweden) Member of the European Parliament

Jaakko Iloniemi (Finland) Former Ambassador; former Executive Director, Crisis Management Initiative

Toomas Ilves (Estonia) President

Wolfgang Ischinger (Germany) Chairman, Munich Security Conference; Global Head of Government Affairs Allianz SE

Minna Järvenpää (Finland/US) International Advocacy Director, Open Society Foundation

Mary Kaldor (United Kingdom) Professor, London School of Economics

Ibrahim Kalin (Turkey) Senior Advisor to the Prime Minister of Turkey on foreign policy and public diplomacy

Sylvie Kauffmann (France) Editorial Director, Le Monde

Olli Kivinen (Finland) Writer and columnist

Ben Knapen (The Netherlands) Minister for European Affairs and International Cooperation

Gerald Knaus (Austria) Chairman, European Stability Initiative; Carr Center Fellow

Caio Koch-Weser (Germany) Vice Chairman, Deutsche Bank Group; former State Secretary

Bassma Kodmani (France) Executive Director, Arab Reform Initiative

Rem Koolhaas

(The Netherlands) Architect and urbanist; Professor at the Graduate School of Design, Harvard University

David Koranyi (Hungary) Deputy Director, Dinu Patriciu Eurasia Center of the Atlantic Council of the United States

Bernard Kouchner (France) Former Minister of Foreign Affairs

Ivan Krastev (Bulgaria) Chair of Board, Centre for Liberal Strategies Aleksander Kwaśniewski (Poland) Former President

Mart Laar (Estonia) Minister of Defence; former Prime Minister

Miroslav Lajčák (Slovakia) Deputy Prime Minister and Foreign Minister

Alexander Graf Lambsdorff (Germany) Member of the European Parliament

Pascal Lamy (France) Honorary President, Notre Europe and Director-General of WTO; former EU Commissioner

Bruno Le Maire (France) Member of Parliament; Former Minister for Food, Agriculture & Fishing

Mark Leonard (United Kingdom) Director, European Council on Foreign Relations

Jean-David Lévitte (France) Former Sherpa to the President of the French Republic; former Ambassador to the United States

Sonia Licht (Serbia) President, Belgrade Fund for Political Excellence

Juan Fernando López Aguilar **(Spain)** Member of the European Parliament; former Minister of Justice

Adam Lury (United Kingdom) CEO, Menemsha Ltd

Monica Macovei (Romania) Member of the European Parliament

Emma Marcegaglia (Italy) CEO of Marcegalia S.p.A; former President, Confindustria

Katharina Mathernova (Slovakia) Senior Advisor, World Bank

Íñigo Méndez de Vigo (Spain) Secretary of State for the European Union

David Miliband (United Kingdom) Member of Parliament; Former Secretary of State for Foreign and Commonwealth Affairs

Alain Minc (France) President of AM Conseil; former chairman, Le Monde

Nickolay Mladenov (Bulgaria) Foreign Minister; former Defence Minister; former Member of the European Parliament

Dominique Moïsi (France) Senior Adviser, IFRI

Pierre Moscovici (France) Finance Minister; former Minister for European Affairs

Nils Muiznieks (Latvia) Council of Europe Commissioner for Human Rights

Hildegard Müller (Germany) Chairwoman, BDEW Bundesverband der Energie- und Wasserwirtschaft

Wolfgang Münchau (Germany) President, Eurointelligence ASBL

Alina Mungiu-Pippidi (Romania) Professor of Democracy Studies, Hertie School of Governance

Kalypso Nicolaïdis (Greece/France) Professor of International Relations, University of Oxford

Daithi O'Ceallaigh (Ireland)

Director-General, Institute of International and European Affairs

Christine Ockrent (Belgium) Editorialist

Andrzej Olechowski (Poland) Former Foreign Minister

Dick Oosting (The Netherlands) CEO, European Council on Foreign Relations; former Europe Director, Amnesty International

Mabel van Oranje (The Netherlands) Senior Adviser, The Elders

Marcelino Oreja Aguirre (Spain) Member of the Board, Fomento de Construcciones y Contratas; former EU Commissioner

Monica Oriol (Spain) CEO, Seguribe

Cem Özdemir (Germany) Leader, Bündnis90/Die Grünen (Green Party)

Ana Palacio (Spain) Former Foreign Minister; former Senior President and General Counsel of the World Bank Group

Simon Panek (Czech Republic) Chairman, People in Need Foundation

Chris Patten (United Kingdom) Chancellor of Oxford University and co-chair of the International Crisis Group; former EU Commissioner

Diana Pinto (France) Historian and author

Jean Pisani-Ferry (France) Director, Bruegel; Professor, Université Paris-Dauphine

Ruprecht Polenz (Germany) Member of Parliament; Chairman of the Bundestag Foreign Affairs Committee

Lydie Polfer (Luxembourg) Member of Parliament; former Foreign Ministe

Charles Powell (Spain/United Kingdom) Director, Real Instituto Elcano

Andrew Puddephatt (United Kingdom) Director, Global Partners & Associated Ltd

Vesna Pusić (Croatia) Foreign Minist

Robert Reibestein (The Netherlands) rector, McKinsey & Company

George Robertson (United Kingdom) Former Secretary General of NATO

Albert Rohan (Austria) Former Secretary General for Foreign Affairs

Adam D. Rotfeld (Poland) Former Minister of Foreign Affairs; Co-Chairman of Polish-Russian Group on Difficult Matters, Commissioner of Euro-Atlantic Security Initiative

Norbert Röttgen (Germany) Minister for the Environment, Conservation and Nuclear Safety

Olivier Roy (France) Professor, European University Institute, Florence

Daniel Sachs (Sweden)

Pasquale Salzano (Italy) Vice President for International Governmental Affairs, ENI Stefano Sannino (Italy) Director General for Enlargement, **European Commission**

Javier Santiso (Spain) Director, Office of the CEO of Telefónica Europe

Vaira Vike-Freiberga (Latvia) Former President

Antonio Vitorino (Portugal) Lawyer; former EU Commissione

Andre Wilkens (Germany) Director Mercator Centre Berlin and Director Strategy, Mercator Haus

Carlos Alonso Zaldívar (Spain) Former Ambassador to Braz

Samuel Žbogar (Slovenia) EU Representative to Kosovo; former

Stelios Zavvos (Greece) CEO, Zeus Capital Managers Ltd

Foreign

Marietie Schaake (The Netherlands) Member of the European Parliament

Klaus Scharioth (Germany) Dean of the Mercator Fellowship on International Affairs; former Ambassador of the Federal Republic of Germany to the US

Pierre Schori (Sweden) Chair, Olof Palme Memorial Fund; former Director General, FRIDE; former SRSG to Cote d'Ivoire

Wolfgang Schüssel (Austria) Member of Parliament; former Chancellor

Karel Schwarzenberg (Czech Republic) Foreign Minister

Giuseppe Scognamiglio (Italy) Executive Vice President, Head of Public Affairs Department, UniCredit S.p.A

Narcís Serra (Spain) Chair of CIDOB Foundation; former Vice President of the Spanish Government

Radosław Sikorski (Poland) Foreign Minister

Aleksander Smolar (Poland) Chairman of the Board, Stefan Batory Foundation

Javier Solana (Spain) Former EU High Representative for the Common Foreign and Security Policy & Secretary-General of the Council of the EU; former Secretary General of NATO

George Soros (Hungary/USA) Founder and Chairman, Open Society Foundations

Teresa de Sousa (Portugal) lournalis

Goran Stefanovski (Macedonia) Playwright and Academic

Rory Stewart (United Kingdom) Member of Parliament

Alexander Stubb (Finland) Minister for Foreign Trade and European Affairs; former Foreign

Michael Stürmer (Germany) Chief Correspondent, Die Welf

Ion Sturza (Romania) President, GreenLight Invest; former Prime Minister of the Republic of Moldova

Pawet Świeboda (Poland) President, Demos EUROPA - Centre for European Strategy

Vessela Tcherneva (Bulgaria) Spokesperson and advisor, Ministry of Foreign Affairs

Teija Tiilikainen (Finland) Director, Finnish Institute for International Relations

Luisa Todini (Italy) Chair, Todini Finanziaria S.p.A

Loukas Tsoukalis (Greece) Professor, University of Athens and President, ELIAMEP

Erkki Tuomioja (Finland) Foreign Minister

Daniel Valtchev, (Bulgaria) Former Deputy PM and Minister of Education

ECFR 8

Pe

www.ecfr

2012

October

49

ALSO AVAILABLE FROM ECFR

New World Order: The Balance of Soft Power and the Rise of Herbivorous Powers Ivan Krastev and Mark Leonard, October 2007 (ECFR/01)

A Power Audit of EU-Russia Relations Mark Leonard and Nicu Popescu, November 2007 (ECFR/02)

Poland's second return to Europe? Paweł Swieboda, December 2007 (ECFR/03)

Afahanistan: Europe's forgotten war Daniel Korski, January 2008 (ECFR/04)

Meeting Medvedev: The Politics of the Putin Succession Andrew Wilson, February 2008 (ECFR/05)

Re-energising Europe's Security and Defence Policy Nick Witney, July 2008 (ECFR/06)

Can the EU win the Peace in Georgia? Nicu Popescu, Mark Leonard and Andrew Wilson, August 2008 (ECFR/07)

A Global Force for Human Rights? An Audit of European Power at the UN Richard Gowan and Franziska Brantner, September 2008 (ECFR/08)

Beyond Dependence: How to deal with Russian Gas Pierre Noel, November 2008 (ECFR/09)

Re-wiring the US-EU relationship Daniel Korski, Ulrike Guerot and Mark Leonard, December 2008 (ECFR/10)

Shaping Europe's Afghan Surge Daniel Korski, March 2009 (ECFR/11)

A Power Audit of EU-China Relations John Fox and Francois Godement, April 2009 (ECFR/12)

Bevond the "War on Terror" Towards a New Transatlantic Framework for Counterterrorism Anthony Dworkin, May 2009 (ECFR/13)

The Limits of Enlargement-lite: European and Russian Power in the Troubled Neighbourhood Nicu Popescu and Andrew Wilson, June 2009 (ECFR/14)

The EU and human rights at the UN: 2009 annual review Richard Gowan and Franziska Brantner, September 2009 (ECFR/15)

What does Russia think? edited by Ivan Krastev, Mark Leonard and Andrew Wilson, September 2009 (ECFR/16)

Supporting Moldova's Democratic Transition Nicu Popescu, October 2009 (ECFR/17)

Can the EU rebuild failing states? A review of Europe's Civilian Capacities Daniel Korski and Richard Gowan, October 2009 (ECFR/18)

Towards a Post-American Europe: A Power Audit of EU-US Relations Jeremy Shapiro and Nick Witney, October 2009 (ECFR/19)

Dealing with Yanukovych's Ukraine Andrew Wilson, March 2010 (ECFR/20)

Beyond Wait-and-See: The Way Forward for EU Balkan Policy Heather Grabbe, Gerald Knaus and Daniel Korski, May 2010 (ECFR/21) A Global China Policy François Godement, June 2010 (ECFR/22)

Towards an EU Human Rights Strategy for a Post-Western World Susi Dennison and Anthony Dworkin, September 2010 (ECFR/23)

The EU and Human Rights at the UN: 2010 Review Richard Gowan and Franziska Brantner, September 2010 (ECFR/24)

The Spectre of a Multipolar Europe Ivan Krastev & Mark Leonard with Dimitar Bechev, Jana Kobzova & Andrew Wilson, October 2010 (ECFR/25)

Beyond Maastricht: a New Deal for the Eurozone Thomas Klau and François

Godement, December 2010 (ECFR/26)

The EU and Belarus after the Election Balázs Jarábik, Jana Kobzova and Andrew Wilson, January 2011 (ECFR/27)

After the Revolution: Europe and the Transition in Tunisia Susi Dennison, Anthony Dworkin, Nicu Popescu and Nick Witney, March 2011 (ECFR/28)

European Foreign Policy Scorecard 2010

March 2011 (ECFR/29) The New German Question: How Europe can get the Germany it

needs Ulrike Guérot and Mark Leonard, April 2011 (ECFR/30)

Turning Presence into Power: Lessons from the Eastern

Neighbourhood Nicu Popescu and Andrew Wilson, May 2011 (ECFR/31)

Egypt's Hybrid Revolution: a Bolder EU Approach Anthony Dworkin, Daniel Korski and Nick Witney, May 2011 (ECFR/32)

A Chance to Reform: How the EU can support Democratic Evolution in Morocco

Susi Dennison, Nicu Popescu and José Ignacio Torreblanca, May 2011 (ECFR/33)

China's Janus-faced Response to the Arab Revolutions Jonas Parello-Plesner and Raffaello Pantucci, June 2011 (ECFR/34)

What does Turkey think? Edited by Dimitar Bechev, June 2011 (ECFR/35)

What does Germany think about Europe? Edited by Ulrike Guérot and Jacqueline Hénard, June 2011 (ECFR/36)

The Scramble for Europe François Godement and Jonas Parello-Plesner with Alice Richard, July 2011 (ECFR/37)

Palestinian Statehood at the UN:

Why Europeans Should Vote "Yes" Daniel Levy and Nick Witney, September 2011 (ECFR/38)

The EU and Human Rights at the UN: 2011 Review Richard Gowan and Franziska Brantner, September 2011 (ECFR/39)

How to Stop the Demilitarisation of Europe Nick Witney, November 2011 (ECFR/40)

Europe and the Arab Revolutions: A New Vision for Democracy and

Human Rights Susi Dennison and Anthony Dworkin, November 2011 (ECFR/41)

Spain after the Elections: the "Germany of the South"? José Ignacio Torreblanca and Mark Leonard, November 2011 (ECFR/42)

Four Scenarios for the Reinvention of Europe Mark Leonard, November 2011 (ECFR/43)

Dealing with a Post-Bric Russia Ben Judah, Jana Kobzova and Nicu Popescu, November 2011 (ECFR/44)

Rescuing the euro: what is China's price? François Godement, November 2011 (ECFR/45)

A "Reset" with Algeria: the Russia to the EU's South Hakim Darbouche and Susi Dennison, December 2011 (ECFR/46)

Ukraine after the Tymoshenko verdict Andrew Wilson, December 2011 (FCFR/47)

European Foreign Policy Scorecard 2012 February 2012 (ECFR/48)

The Long Shadow of Ordoliberalism: Germany's Approach to the Euro Crisis Sebastian Dullien and Ulrike Guérot, February 2012 (ECFR/49)

The End of the Putin Consensus Ben Judah and Andrew Wilson, March 2012 (ECFR/50)

Syria: Towards a Political Solution Julien Barnes-Dacey, March 2012 (ECFR/51)

How the EU Can Support Reform in Burma Jonas Parello-Plesner, March 2012 (ECFR/52)

China at the crossroads François Godement, April 2012 (ECFR/53)

Europe and Jordan: Reform before it's too late Julien Barnes-Dacey, April 2012 (ECFR/54)

China and Germany: Why the Emerging Special Relationship Matters for Europe Hans Kundnani and Jonas Parello-Plesner, May 2012 (ECFR/55)

After Merkozy: How France and Germany Can Make Europe Work Ulrike Guérot and Thomas Klau, May 2012 (ECFR/56)

The EU and Azerbaijan: Beyond Oil Jana Kobzova and Leila Alieva, May 2012 (ECFR/57)

A Europe of Incentives: How to Regain the Trust of Citizens and Markets Mark Leonard and Jan Zielonka, June 2012 (ECFR/58)

The Case for Co-operation in Crisis Management Richard Gowan, June 2012 (ECFR/59)

The Periphery of the Periphery: The Western Balkans and the Euro Crisis Dimitar Bechev, August 2012 (ECFR/60)

Lebanon: Containing Spillover

from Syria Julien Barnes-Dacey, September 2012 (ECFR/61)

A Power Audit of EU-North Africa Relations

Nick Witney and Anthony Dworkin, September 2012 (ECFR/62)

Transnistria: A Bottom-up Solution Nicu Popescu and Leonid Litra, September 2012 (ECFR/63)

ABOUT ECFR

The **European Council on Foreign Relations** (ECFR) is the first pan-European think-tank. Launched in October 2007, its objective is to conduct research and promote informed debate across Europe on the development of coherent, effective and values-based European foreign policy.

ECFR has developed a strategy with three distinctive elements that define its activities:

•A pan-European Council. ECFR has brought together a distinguished Council of over one hundred Members politicians, decision makers, thinkers and business people from the EU's member states and candidate countries - which meets once a year as a full body. Through geographical and thematic task forces, members provide ECFR staff with advice and feedback on policy ideas and help with ECFR's activities within their own countries. The Council is chaired by Martti Ahtisaari, Joschka Fischer and Mabel van Oranje.

- A physical presence in the main EU member states. ECFR, uniquely among European think-tanks, has offices in Berlin, London, Madrid, Paris, Rome, Sofia and Warsaw. In the future ECFR plans to open an office in Brussels. Our offices are platforms for research, debate, advocacy and communications.
- A distinctive research and policy development process. ECFR has brought together a team of distinguished researchers and practitioners from all over Europe to advance its objectives through innovative projects with a pan-European focus. ECFR's activities include primary research, publication of policy reports, private meetings and public debates, 'friends of ECFR' gatherings in EU capitals and outreach to strategic media outlets.

ECFR is backed by the Soros Foundations Network, the Spanish foundation FRIDE (La Fundación para las Relaciones Internacionales y el Diálogo Exterior), the Bulgarian Communitas Foundation, the Italian UniCredit group, the Stiftung Mercator and Steven Heinz. ECFR works in partnership with other organisations but does not make grants to individuals or institutions.

www.ecfr.eu

The European Council on Foreign Relations does not take collective positions. This paper, like all publications of the European Council on Foreign Relations, represents only the views of its authors.

Copyright of this publication is held by the European Council on Foreign Relations. You may not copy, reproduce, republish or circulate in any way the content from this publication except for your own personal and non-commercial use. Any other use requires the prior written permission of the European Council on Foreign Relations

© ECFR October 2012.

ISBN: 978-1-906538-64-4

Published by the European Council on Foreign Relations (ECFR), 35 Old Queen Street, London, SW1H 9JA, United Kingdom

london@ecfr.eu